Annual report and financial statements for the year ended 31 July 2023

Registered number: 05078498

Annual report for the year ended 31 July 2023

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Directors and advisors

Directors	Mr M Pendlington Mr I S Ailles Mr C J Bally Dr J C Barnes Mr S C Clarke Professor M Dastbaz	(Chair – retired 11 August 2023) (appointed 1 July 2023) (retired 5 June 2023)
	Dr P Essah Mr A D Gooch Dr S J Hurley Ms F C B Jones BEM Mrs J L Kron <u>e</u>	(retired 30 June 2023) (appointed 9 January 2023) (retired 24 January 2023)
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	Ms J L Leeder	- (- E
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Strategic report for the year ended 31 July 2023	
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Strategic report for the year ended 31 July 2023

Key financial indicators
The company's key financial indicators during the year were as follows:

	£'000	£'000
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Education Contracts Tuition Fees	1% 83%	0% 90%
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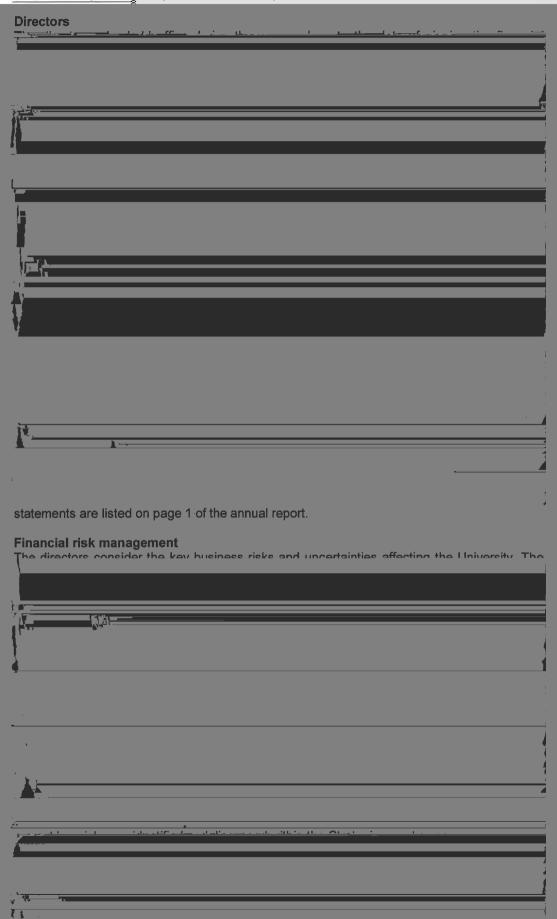
Growth in resear	th activity and	d outputs will	be an importa	nt factor in ensuring	the Universit
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and growth in each of its research institutes and centres: Institute for Health and Wellbeing; Institute for Social Justice & Crime; Digital Futures Institute; Suffolk Sustainability Institute; Centre for Culture and Heritage; Centre for Excellence in Learning and Teaching: Integrated Care Academy.

Strategic report for the year ended 31 July 2023

Principal risks and uncertainties and financial risk management The University has in place a risk register which is regularly reviewed by the Executive Committee and is overseen by the Audit and Risk Committee. Any changes to existing risks including the impact, likelihood and mitigating actions taken, are reported to the Board. The key audit planning process. The risk register includes a system of scoring designed to assess the

Directors' report for the year ended 31 July 2023



Disclosure of information to auditors and of the directors in office confirm that, so far as they are aware, at the date of signing these actions of the directors in office confirm that, so far as they are aware, at the date of signing these areas aware. They also confirm that they have taken all steps they ought to have taken as directors or order to make themselves aware of any relevant audit information and to establish that the	Directoral manage for th	a vicar andad 24 Tuly 2022	
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Directors' report for the year ended 31 July 2023

The Board of Directors are also responsible for ensuring that:

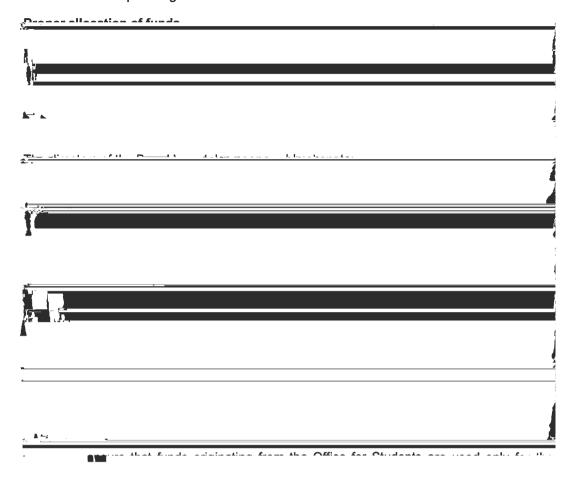


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Statement of corporate governance and internal control

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Statement of corporate governance and internal control



Statement of public benefit

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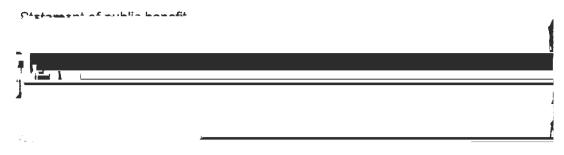
Statement of public benefit

e University is a major supplier of graduate skills for its local healthcare providers, and its 3m investment in its Health and Wellbeing Building provides two floors of brand-new clinical nulation facilities, a new sports and exercise facility, physiotherapy simulation laboratories, a kirking radiography imaging suite, therapeutic radiotherapy areas, and working clinics for		- \	<u></u>	<u> </u>	<u> </u>		duate and p	
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	3m invest nulation fa rking radi	ment in its h icilities, a ne	Health and \ ew sports ar naging suite	Wellbeing End exercise the the contract the	Building pro facility, phy tic radiothe	vides two flo siotherapy	oors of brand- simulation lab	new clinical poratories, a

Statement of public benefit

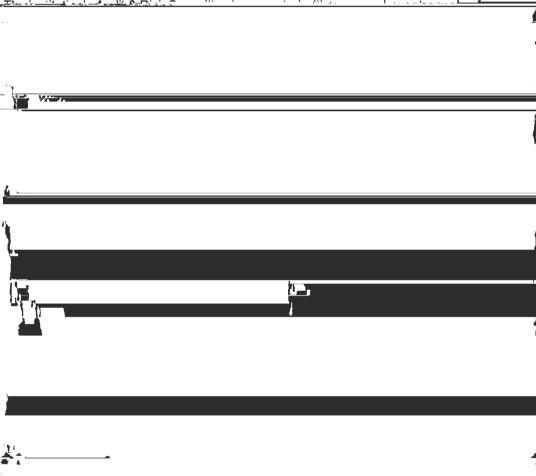
To that end the University of Suffolk aims to be a beacon of excellence in attracting students from Suffolk and beyond, helping to reverse the net export of graduates and the low post-16 participation rate which has adversely affected Suffolk for many years. Widening participation continues to be central to the mission of the University of Suffolk, and the profile of its student population reflects this. The University has a high proportion of under-represented students, and there is a broad mix of students across the undergraduate student body. The University has ambitious targets for each of the four categories identified in its APP: Access Investment; Financial Support; Disability Support; and Research and Evaluation.

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Value for money

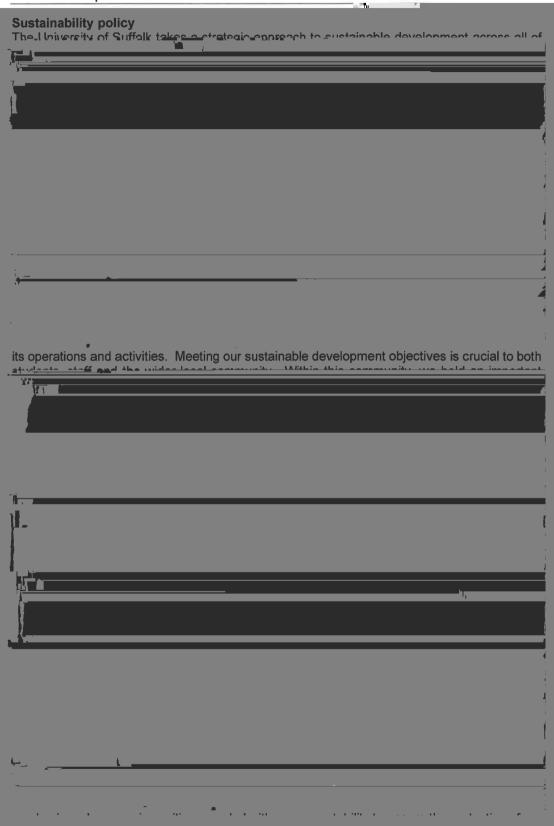
The Board has an explicit duty imposed by the terms and conditions of funding with the OfS to ensure the proper use and allocation of funding received and the delivery of value for money.



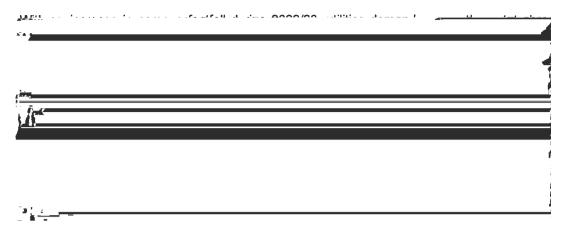
by the Executive Committee to assist it in reaching its conclusions on the adequacy and effectiveness of the University's arrangements.

The University seeks to deliver value for money across all of its activities and to all of its stakeholders. A particularly high level of focus is placed upon the services delivered to students

Statement of public benefit



Statement of public benefit



Mr T J Greenacre Company Secretary

INDEPENDENT AUDITOR'S REPORT TO BOARD OF DIRECTORS OF UNIVERSITY OF SUFFOLK LTD

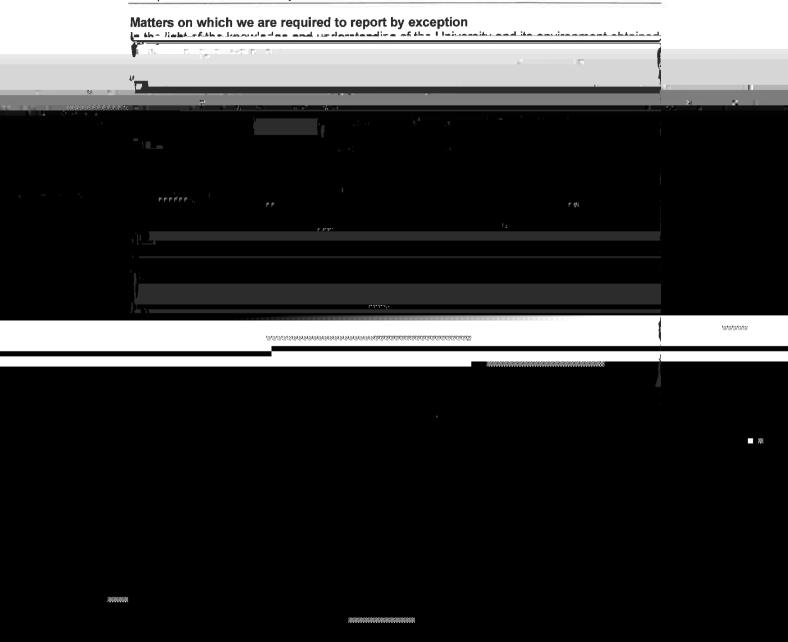
Opinion
We have audited the financial statements of University of Suffolk Ltd ("the University") for the
year ended 31 July 2023 which comprise the Statement of comprehensive income and
expenditure, Statement of financial position, Statement of cash flow and Statement of change
in reserved and selected notes including the Statement of economics policies.
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Independent Auditor's Report

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Independent Auditor's Report



Independent Auditor's Report

Responsibilities of directors As explained more fully in the directors' responsibilities statement set out on pages 8 & 9 the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material

misstatement, whether due to fraud or error. In preparing the financial statements, the directors are responsible for assessing the

Independent Auditor's Report

Audit procedures undertaken in response to the potential risks relating to irregularities (which include fraud and non-compliance with laws and regulations) comprised of: enquiries of management and those charged with governance as to whether the University complies with SB Andir LLP

University of Suffolk Ltd Statement of Comprehensive Income and Expenditure

Year ended 31 July 2023

Income	Notes	2023 £'000	2022 £'000
niconie			
Tuition fees and education contracts	1	121,019	122,393
Funding body grants	2	6,840	5,442
Research grants and contracts Other income	3 4	1,693 13,622	1,069 6,227
Investment income	5 [.]	1,188	41
Tatol inname hatara and aware and danations		144,362	135,172
		144,302	135,172
(fr.	6	37	51
Total income		144,399	135,223
Expenditure			
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	·	- (56)	(564)
	,	- - (56) 15,847	- (564) (564)
Actuarial (loss) / rasin in respect of pension schemes	32h	,	1
•	22h	15,847	2,739
•	??h	15,847	2,739
Actuarial (Inse) / rain in respect of pension schemes	72h	15,847	2,739
Actuarial (Inse) / rain in respect of pension schemes	22h	15,847	2,739
Actuarial (Inse) / rain in respect of pension schemes	22h	15,847	2,739
Actuarial (Inse) / rain in respect of pension schemes	22h	15,847	2,739
Actuarial (Inse) / rain in respect of pension schemes	22h	15,847	2,739
Actuarial (lose) / gain in respect of pension schemes	72h	15,847	2,739

All items of income and expenditure relate to continuing activities.

The accompanying notes and policies on pages 28 to 45 form part of these financial statements.



University of Suffolk Ltd Statement of Cash Flows

Year ended 31 July 2023

	Notes	2023 £'000	202 £'00
Ozeh flank from annration activities			
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Surplus for the year		15,847	2,739
Adjustments			
Depreciation	10	6,194	6,10
Decrease/(increase) in debtors	12	10 007	/11_3 <i>4</i> /
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The accompanying notes and policies on pages 28 to 45 form part of these financial statements.

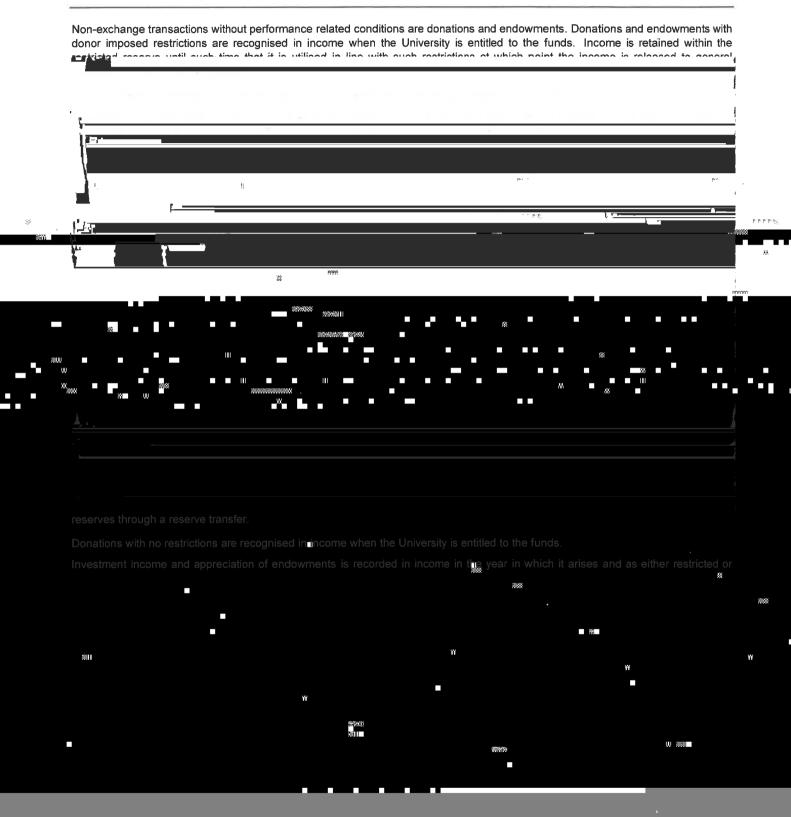
University of Suffolk Ltd Statement of Changes in Reserves

	Income an	d expenditure a	ccount	Total
	Endowment	Restricted	Unrestricted	
	£'000	£'000	£'000	£'000
Balance at 1 August 2021	69	57	32,424	32,550
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University of Suffolk Ltd Statement of Accounting Policies

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University of Suffolk Ltd Statement of Accounting Policies

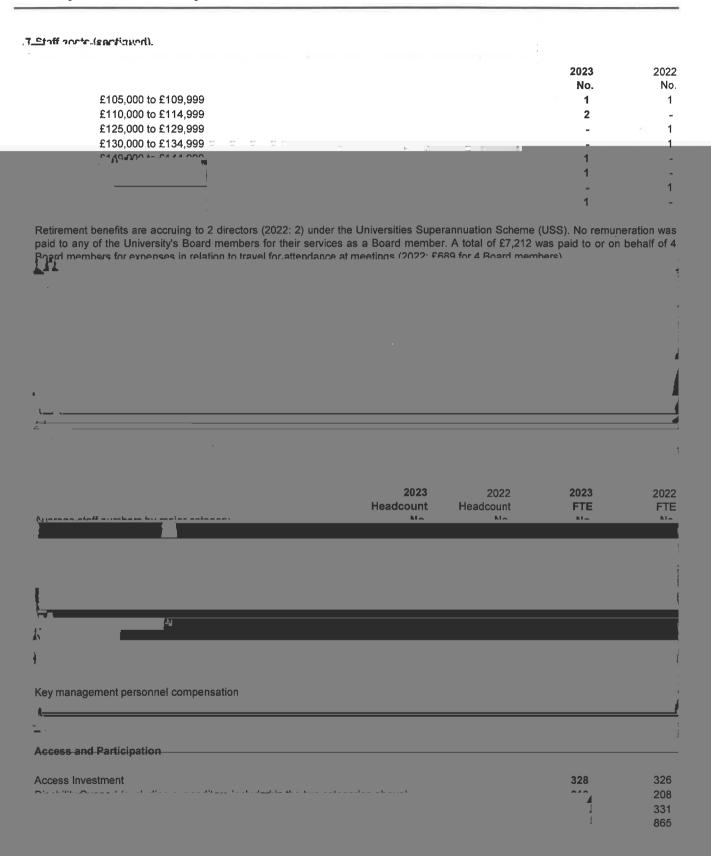


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University of Suffolk Ltd Statement of Accounting Policies

USS	scheme (USS) and the Local Government Pension Scheme (LGPS).
Nith effect from 1 October 2016, the scheme changed from providing defined benefits (for all members), as well as defined rustee-administered fund. Because of the mutual nature of the	a defined benefit only pension scheme to a hybrid pension scheme, contribution benefits. The assets of the scheme are held in a separate e scheme, the assets are not attributed to individual institutions and a sefure exposed to extract risks associated with other institutions.
The second secon	
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sis As required by Section 28 of FRS 102 "Employee bene	g assets and liabilities of the scheme on a consistent and reasonable efits", the institution therefore accounts for the scheme as if it were a
sis As required by Section 28 of FRS 102 "Employee bene	efits", the institution therefore accounts for the scheme as if it were a
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	Year Ended <u>31</u> J <u>uly 20</u> 23	Year Ended 31 July 2022
4 Other income	. '	
Deferred capital grants released in the year	3,242	3,026
Project income	888	2,026
Rent & Car Park Income	300	417
	9,192	758
·	13,622	6,227
	1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 -	
5 Investment income		
Income from deposits	9 F 12	
	1)	
6 Donations and endowments	· · · · · · · · · · · · · · · · · · ·	
Uprostriated devasions	31 July 2023 £'000 29	31 July 2022 £'000 13
	1,188 37	38 51
	Year Ended	Year Ended
	31 July 2023	31 July 2022
7 Staff costs	000.3	£'000
Staff Costs:	23,053	20,867
Salaries	2,171	1,932
Social security costs	25,224	22,799
	(4,822)	15,857
Movement on USS provision Other pension	4,517 24,919	4,215 42,871
	Year Ended	Year Ended
	31 July 2023	31 July 2022
Emoluments of the Vice-Chancellor:	£,000	£'000
Salary	248	205
The estimated money value of any other taxable benefits	<u> </u>	1
		4
Laryanda e co		
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for the year ended 31 July 2023

Analysis of total expenditure	Staff Costs	Deprec- iation	Other operating	Interest and other finance	Year Ended	Year Ended
) A satisface	PIOOO	פוחחת	expenses	costs	31 July 2023	31 July 2022
· · ·				_	l_	
				-	i.	
				-		
				952		
				700		
				1,741	,	
Academic departments Academic services Admin. and central services Premises USS provision Other Year ended 31 July 2023	16,012 6,596 6,326 714 (4,822) 93 24,919	296 1,840 4,058 6,194	77,868 4,021 5,256 5,774 2,723 95,642		94,176 10,617 13,422 11,498 (4,033) 2,816 128 496	87,956 7,259 9,787 8,584 15,925 2,409 131,920
real ended of odly 2020	24,515	0,154	30,072	140	49	49
Year ended 31 July 2022	42,871	6,105	81,772	1,172	131,920	
Other operating expenses include:					Year É ir 33 6d 31 Jul ỷ.252 3 £ 529 0 326	Year E A 00 50 31 Jul ∮ ∑62 2 £4 70 0 336
magrigi Additolo I oco				=	9,344	9,002

⁽i) £872k of these costs are already included in the overall staff costs figures included in the financial statements, see note 7.

The access and participation plans can be found on the University website at the following address: https://www.uos.ac.uk/content/widening-participation

446		gs Co ent Cons 00	ets in the course of struction £'000	31 July 2023 £'000 952 789 1,741 Heritage assets £'000	1
uildings and Equipment of the control of the contro	Equipme £'00	gs Co ent Cons 00	ourse of struction £'000	952 789 1,741 Heritage assets £'000	1
uildings and Equipment of the control of the contro	Equipme £'00	gs Co ent Cons 00	ourse of struction £'000	789 1,741 Heritage assets £'000	; ·
uildings and Equipment of the control of the contro	Equipme £'00	gs Co ent Cons 00	ourse of struction £'000	789 1,741 Heritage assets £'000	; ·
uildings and Equipment of the control of the contro	Equipme £'00	gs Co ent Cons 00	ourse of struction £'000	1,741 Heritage assets £'000	; ·
uildings and Equipment of the control of the contro	Equipme £'00	gs Co ent Cons 00	ourse of struction £'000	£'000) 1
uildings and Equipment of the control of the contro	Equipme £'00	gs Co ent Cons 00	ourse of struction £'000	£'000) 1
uildings and Equipment of the control of the contro	Equipme £'00	ent Cons	struction £'000	£'000) 1
£'000 £	£'00	00	£'000	£'000) 1
446					
446	22 64	o	205	220	444
446	77117		VIN L	770	
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			_		
	49	9	1,306		2
38,474 23,	55	3	(553		
	23,99	5	1,048	239	113
6m (2022 £13.6i	3.6	55 23,99	499 553 23,995 m) in respect of fre	553 (553 23,995 1,048	553 (553

		9,374 rear Ended 31 July 2023 £'000 27,886 5,984	9,43 Year Endi 31 July 20: £'00 39,90 3,96
		9,374 Year Ended 31 July 2023 £'000 27,886 5,984	Year Endi 31 July 20: £'0(39,90
19 (19 (19 (19 (19 (19 (19 (19 (19 (19 (9,374 Year Ended 31 July 2023 £'000 27,886 5,984	Year Endi 31 July 20: £'0/ 39,90 3,96
		9,374 Year Ended 31 July 2023 £'000 27,886 5,984	Year Endi 31 July 20: £'0(39,90
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		9,374 Tear Ended 31 July 2023 £'000 27,886 5,984	Year End 31 July 20 £'0 39,90 3,96
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		9,374 Tear Ended 31 July 2023 £'000 27,886 5,984	Year End 31 July 20 £'0 39,90
		9,374 Tear Ended 31 July 2023 £'000 27,886 5,984	Year End 31 July 20 £'0 39,90
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)= 	7ear Ended 31 July 2023 £'000 27,886 5,984	Year End 31 July 20 £'0 39,90
	-	7ear Ended 31 July 2023 £'000 27,886 5,984	Year End 31 July 20 £'0 39,90
	\ <u></u>	31 July 2023 £'000 27,886 5,984	31 July 20 £'0 39,90 3,96
6	\ <u></u>	31 July 2023 £'000 27,886 5,984	31 July 20 £'0 39,90 3,96
6	- -	£'000 27,886 5,984	39,90 39,90
6	=	27,886 5,984	39,90 3,9
Annual Control of the	=	<u>5,984</u> -	3,96
*	=	<u>5,984</u> -	3,96
	; -		
6	=		
6	=	33,870	43,8
6			
	_ 17 .	^^	
·			
	At 1 August		
	2022	Cash Flows	
Cash and cash equivalents	£'000	£'000	£'0
O to the best of the fe	40.007	10.100	
Cash and cash equivalents	43,897	18,193	62,0
		Year Ended	Year End
Creditare a amounts falling due within one year		31 July 2023	31 July 20
Creditors : amounts falling due within one year		£'000	£'0
Secured loans (note 15)		681	64
Trade payables		1,847	2,50
Capital creditors		340	2,50
Amounts due to related parties		7	44
Social security and other taxation payable		607	52
Accruals and deferred income		39,966	44,68
Other payables			
Deferred capital grants		* •	3.8



15 Creditors : amounts falling d	ue after more than o	one year			Year Ended 31 July 2023 £'000	Year Ended 31 July 2022 £'000
Deferred Income					37,622 14,745 52,367	400 39,264 15,426 55,090
<u>-</u> ,					681	647
	1				720	681
Secured loans (see below)	4-X-1			***	= 2,407 11,618	2,283 12,462
Analysis of secured and unsec	ured loans:				14,745	15,426
Due within one year or on o	demand (Note 14)				15,426	16,073
Due hetween one and two ve	are				15,426	16,073
Lender	Amount borrowed £'000	Term	Amount Outstanding £'000	Term Remaining	Interest rate %	Borrower
Barclays Barclays	12,500 8,000	30 years 28 years	9,100 6,326	15 years 15 years	5.99 6.12	University University
40 Dandeton Contractition						
				Obligation to	Pension	
				fund deficit on USS Pension £'000	enhancement on termination £'000	Total Provisions £'000
At 1 August 2022				23,692	612	24,304
Utilised in year Deductions in 2022/2023 At 31 July 2023				(4,033) 19,659	- 612	(4,033) 20,271
USS deficit The obligation to fund the past	deficit on the Univers	sities Superann	uation Scheme (USS) arises from	the contractual obl	ligation with the
San	مووطيول حربانا دامد والهور	dika -alaiwa dona		B 4	E	
				· · · · · · · · · · · · · · · · · · ·		
					<u>'</u>	
• •						+
					Year Ended	Year Ended
Discount rate Inflation						

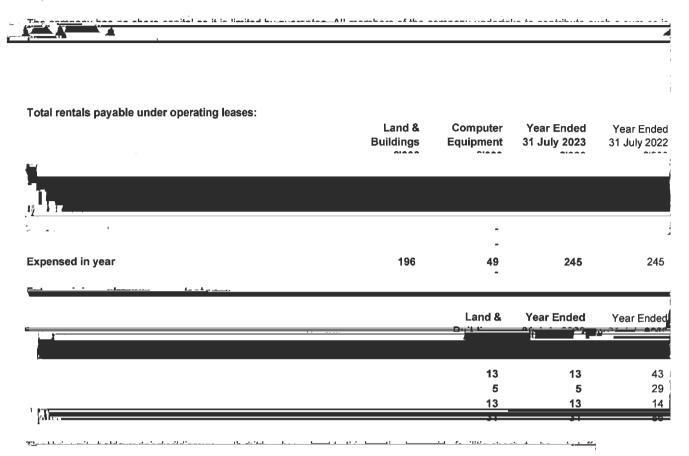
17	Res	tricted	reserves	ı

	Tota
£'000	£'000
152	126
o	E4
-	-
(54)	
43	2:
(89)	2
an-	4-
	(54) 43 (89)

18 Reconciliation of net debt	Year Ended 31 July 2023 _{ອຳດວດ}	Year Ended 31 July 2022 FINDO
Net funds 1 August	27,824	22,060
Movement in cash and cash equivalents	18,193	5,159
Secured Loans repayments	647	605
Net funds 31 July	46,664	27,824
Change in net funds	18,840	5,764
	Year Ended	Year Ended
Analysis of net debt:	31 July 2023 £'000	31 July 2022 £'000
Cash and cash equivalents	62,090	43,897
Borrowings: amounts falling due within one year		
Secured loans	681	647
	681	647
Borrowings: amounts falling due after more than one year		
Secured loans	14,745	15,426
Net funds	46,664	27,824

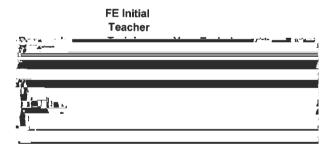
for the year ended 31 July 2023

19 Capital and reserves



21 Amounts disbursed as agents

Funding received
Brought forward from previous year
Amount disbursed
Excess of income over expenditure



for the year ended 31 July 2023

22 Pension Schemes Local Government Pension Scheme (LGPS), which is administered by Suffolk County Council. Both are defined-benefit schemes. Year Ended Year Ended 31 July 2022 £'000 31 July 2023 Total employer pension contributions for the year £'000 USS contributions naid 3 650

Pension_Schemes (continued)		
The main-domographic accumptions used relate to the mortality of	securations. These assumptions are hosed on an	schunio_af t
)		
	2023	20
	25.60	25
	26.00	25
	27.40	27
	2023	2
iscount rate ensionable salary growth	5.52% 4.00%	3.3 3.0
erisionable salary growth	4.00%	5.0
Local Government Pension Scheme (LGPS)		
	<u> </u>	
100		
}~ <u>.</u>		
Retiring today		
alietian at thates managed 21 March 2022 and undeted to 21 July	2022 but a sublified independent actions	
Females		
<u></u>		
Envision .	t ====================================	

for the year ended 31 July 2023

22 Pension Schemes (continued)

The sensitivities regarding the principal assumptions used to measure the scheme liabilities are set out below

	Approximate % increase to	Approximate monetary
Change in assumptions at 31 July 2023	Defined Benefit Obligation	amount (£'000)
0.1% decrease in Real Discount Rate	2%	239
1 year increase in member life expectancy	4%	485
0.1% increase in the Salary Increase Rate	0%	53
0.1% increase in the Pension Increase Rate (CPI)	2%	189

The value of assets in the LGPS scheme and percentage of the total plan assets

_	31 July 20	31 July 2023		31 July 2022	
	i				
<u> </u>	·		-	-	
	of total	£'000	of total	£'000	
Equities*	66 2 <u>5</u>	10,641	66	10,446	
Properties	8	1,290	10	1,583	
Cash	<u>1</u>	161 16,123	100	15,828	

^{*} Equities also include other alternative investments including Money Market Funds, Absolute return, Infrastructure, Timber and illiquid debt investments.

Analysis of the movement in the present value of scheme liabilities	£'000	£'000
A to the process in the second		****
		1
		•
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Ju.		

2023

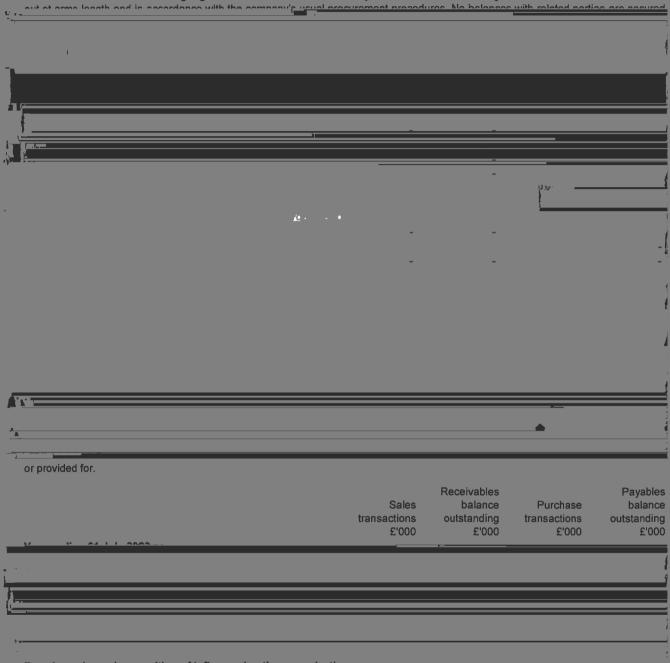
2022

22 Pension Schemes (continued)		
	2023	2022
Changes in the fair value of plan assets, defined benefit obligation and net liability is:	£'000	£'000
Opening position	1,813	(6,205)
Current service cost	(326)	(613)
Interest income on plan assets	556	237
Interest cost on defined benefit obligation	(492)	(338)
Total defined benefit cost recognised in income (or expenditure)	(262)	(714)
Employer contributions	403	404
	1,954	6,515
Changes in demographic assumptions	601	77
Changes in financial assumptions	3,267	7,636
Other experience	(1,398)	(36)
Return on assets excluding amounts included in net interest	(427)	651
Actuarial assumptions not recognised in financial statements	(3,997)	-
Total Hamasau Hamanta Hannersiand in Other Communication Income (OCI)	(4.084)	0.000
	-	j

for the year ended 31 July 2023

23 Related parties

Due to the nature of the company's operations and the composition of the Board of Directors being from senior employees of various organisations and local authorities, it is inevitable that transactions will take place with organisations in which a Director may have an interest. All transactions involving organisations in which a Director may have an interest, including those identified below, are carried



Board members - in a osition of influence in other or anisations